# The Community Health Improvement Matrix: an effective tool for implementation planning

Barbara Laymon & Reena Chudgar

National Association of County and City Health Officials

**Ed Gerardo** 

**Bon Secours Health System** 

3/5/15





## Learning Objectives

- Identify implementation activities within Healthy People 2020's Social Determinants of Health construct.
- Apply a hospital local health department case example to their settings.
- Use the *Community Health Improvement Matrix* in implementation planning.





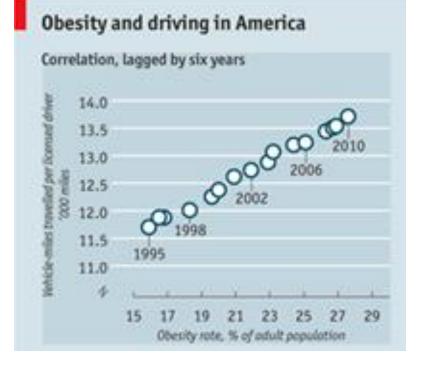
## The problem

- Health department CHAs and hospital CHNAs point to challenging health problems: obesity, substance abuse, mental health, maternal and child health
- To make progress, the *context* in which these problems are occurring must be addressed.
- This is difficult to do.
  - It requires strong community partners.
  - The evidence base is still being developed.
  - Conceptualizing the challenge is a first step.





### Vehicle miles driven and obesity rates



Sources: "A note on the relationship between obesity and driving" by Sheldon Jacobson et al, Transport Policy, 2011; Bureau of Transport Statistics; Centres for Disease Control and Prevention: Desartment of Transport In addition to obesity, research also suggests that commuting is associated with an increased risk of developing high blood pressure, high cholesterol, depression, anxiety, and social isolation, all of which can impair the quality and length of life.





#### June 9, 2014

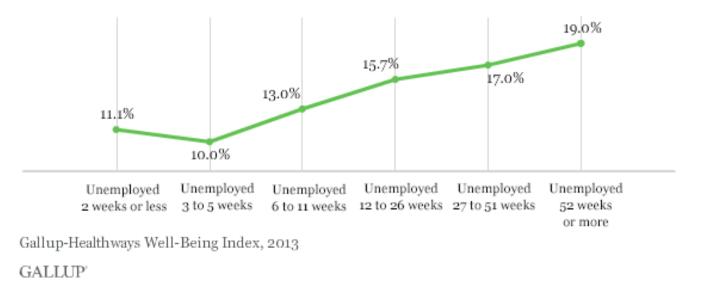
#### In U.S., Depression Rates Higher for Long-Term Unemployed Mental health poorest among those jobless for six months or more by Steve Crabtree

WASHINGTON, D.C. -- The longer that Americans are unemployed, the more likely they are to report signs of poor psychological well-being. About one in five Americans who have been unemployed for a year or more say they currently have or are being treated for depression -- almost double the rate among those who have been unemployed for five weeks or less.

Do you currently have, or are you currently being treated for, depression?

Among unemployed, likelihood of being depressed rises steadily over time

Currently have/being treated for depression

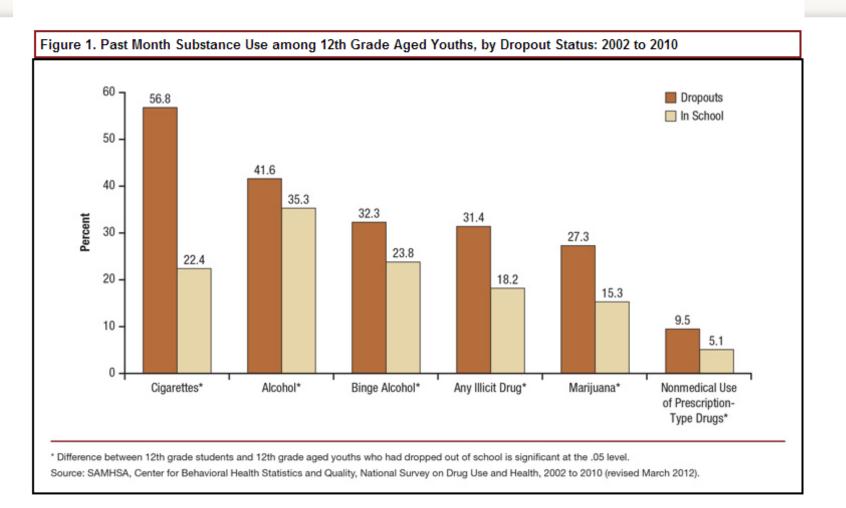




These findings are based on surveys with 356,599 Americans, including 18,322 unemployed adults, conducted in 2013 as part of the Gallup-Healthways Well-Being Index.



#### Education level and substance use





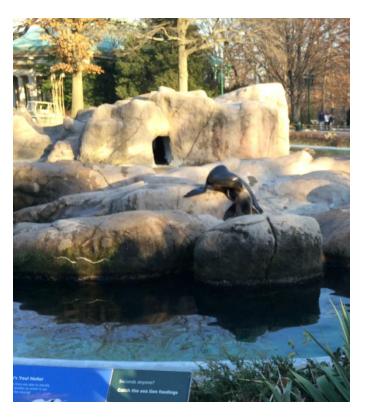


## **Breastfeeding and education level**

# % Breastfeeding by Education 2009

< High school	39.7
High school	37.0
Some college	44.1
Associate's degree	46.8
4-year degree	61.8
Advanced degree	68.1

Source: National Immunization Survey







#### Healthy habitats for humans

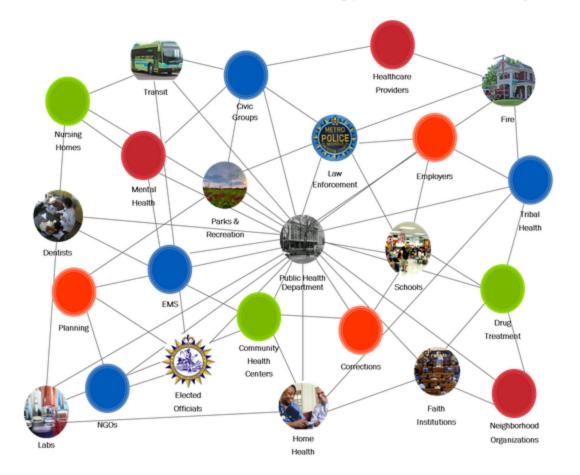
The social determinants of health are the conditions in which people are born, grow, live, work and age. These circumstances are shaped by the distribution of money, power and resources at global, national and local levels.







The Local Public Health System Assessment (LPHSA) focuses on all of the organizations and entities that contribute to the public's health. The LPHSA answers the questions: "What are the components, activities, competencies, and capacities of our local public health system?" and "How are the Essential Public Health Services being provided to our community?"



Above is a web representing the entities that make up the Local Public Health System in Nashville.



The LPHSA uses a quality improvement tool developed by the Centers for Disease Control & Prevention (CDC), the National Association of City & County Health Officials (NACCHO) et al. called the National Public Health Performance Standards Program (NPHPSP) Local Public Health System Performance Assessment Instrument. Yes that is a mouthful!





#### Healthy People 2020 model

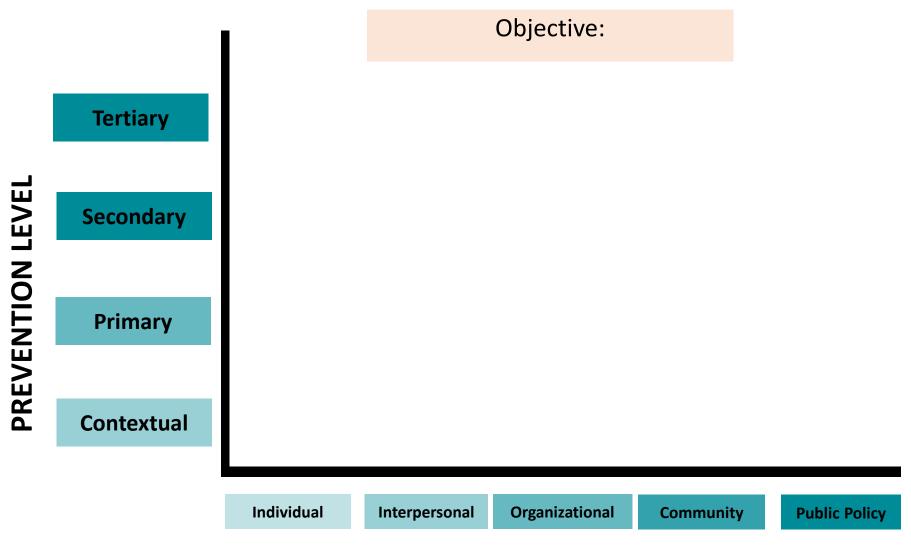
https://www.healthypeople.gov/







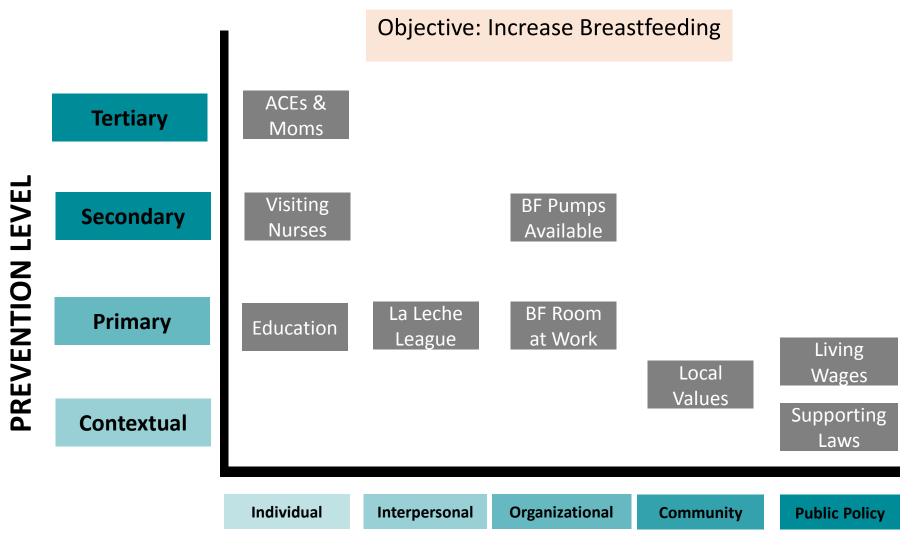
#### **Community Health Improvement Matrix**



#### **INTERVENTION LEVEL**



#### **Community Health Improvement Matrix**



#### **INTERVENTION LEVEL**

# Story from the Field: Bon Secours Health System





The National Connection for Local Public Health

# **Bon Secours Mission**

The Mission of Bon Secours Health System is to bring compassion to health care and to be good help to those in need, especially the poor and dying.

As a System of caregivers, we commit ourselves to help bring people and communities to health and wholeness as part of the healing ministry of Jesus Christ and the Catholic Church.









# our **mission** is constant...

The Mission of Bon Secours Health System is to bring compassion to health care and to be *Good Help to Those in Need*<sup>®</sup>, especially those who are poor and dying.

As a system of caregivers, we commit ourselves to help bring people and communities to health and wholeness as part of the healing ministry of Jesus Christ and the Catholic Church.

#### our vision

Inspired by the healing ministry of Jesus Christ and the Charism of Bon Secours...

As a prophetic Catholic health ministry we will partner with our communities to create a more humane world, build health and social justice for all, and provide exceptional value for those we serve.

#### BON SECOURS HEALTH SYSTEM Strategic quality **plan** 2013-2014

#### strategic **goals**

To faithfully respond to God's gift of compassion, healing, and liberation we commit to:

- Bring our communities to wholeness
- Ensure our care is extraordinary
- Transform our health delivery
- Express our Catholic identity

Peru

• Liberate our people's potential



Haiti



South Carolina

Florida

Local Ministries Global Ministries

South Africa

# **Population Health**

**Community Outreach Healthy Community** Social Determinates **Community Centered** Changes **Social Conditions** Education, Housing, Economic Development, Transportation Multi-organizational Patient Centered Health Conditions Primary and Facility Care Pharmacology Health Education • **Clinical Care** Health Screenings **Program Oriented** 





# **Integrated Emphasis**

Social Determinants Programs Clinical and Public Health Initiatives

Community Organizing & Leadership





Identified Community Needs						
<u>Condition</u>	BS Hampton Roads	BS Richmond	BS St. Francis	<u>BS Kentucky</u>	<u>BS Charity</u>	BS Baltimore
Behavioral/Mental Health						
Alcohol & Substance Abuse						
Chronic Disease Prev/Mgmt (Adult & Child Obesity)						
Chronic Disease Prev/Mgmt (Other, e.g. Diabetes)						
Heart Disease & Stroke						
Maternal & Child Health						
Cancer Detection & Screening						
Oral and Dental Health						
Asthma & Respiratory Disease						
Communicable Disease (HIV/AIDS)						
Alzheimer's Disease						
Healthy & Safe Environments						
Transportation						

Identified Community Needs						
<u>Condition</u>	<u>BS Hampton</u> <u>Roads</u>	BS Richmond	BS St. Francis	BS Kentucky	<b>BS Charity</b>	<b>BS Baltimore</b>
Access to Health Services (PC & Specialty)						
Access to Healthy Food/Nutrition						
Health Education & Promotion						
Tobacco Use						
Improve Housing Market						
Job Creation						
Aging Services						
Uninsured Adults & Children						
Domestic Violence						
Intellectual & Developmental Disabilities						
Reduce Energy/Water Use						
Increase Public Green Spaces						
Population based health data management						
Public Health Policy Developmental Prevent. Promote. Protect.						,

Implementation Plan Priorities						
<u>Subject</u>	<u>BS Hampton</u> <u>Roads</u>	BS Richmond	<u>BS St. Francis</u>	<u>BS Kentucky</u>	BS Charity	<b>BS Baltimore</b>
Obesity (Adult/Child)						
Chronic Disease Prev/Mgmt						
Heart Disease & Stroke						
Cancer						
Primary Care & Prevention						
Behavioral Health						
Maternal Health						
Oral Health						
Specialty Medical Care						
Healthy Economy						
Healthy Environment						
Asthma						
Pop based health data Mgmt						
Aging Services						
Uninsured Adults & Children						

# Implementation Plans -Collaborative Actions w/Health Depts

#### **Bon Secours Hampton Roads**

✓ Nutritional Guidelines for Health Facility Cafeterias

## **Bon Secours Charity**

✓ "Complete Streets" Initiative

## **Bon Secours Richmond**

✓ Health Clinic in Housing Community

## **Bon Secours Kentucky**

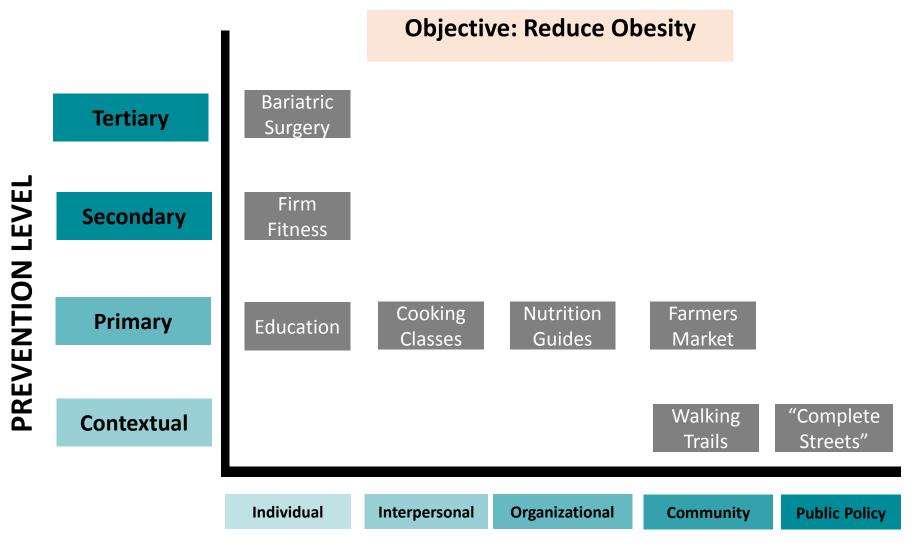
- Healthy Choices Coalition Farmers' Markets, Walking Trails
- Boyd County Appalachian Partnership for Positive Living and Eating (APPLE), Firm Fitness







#### **Community Health Improvement Matrix**





#### INTERVENTION LEVEL

# **Population Health**

**Community Outreach Healthy Community** Social Determinates **Community Centered** Changes **Social Conditions** Education, Housing, Economic Development, Transportation Multi-organizational Patient Centered Health Conditions Primary and Facility Care Pharmacology Health Education • **Clinical Care** Health Screenings **Program Oriented** 





# **Healthy Community Outcomes**

- Economic opportunities
- Affordable housing and safe, walkable streets
- Vibrant expressions of faith and community
- Improved health status
- Successful education and training
- Availability for recreation and cultural arts





# **Health Resources**

#### **Economic opportunities**

Affordable and safe housing

Improved health status

Vibrant faith expression

Vibrant recreation & arts

#### Improved health status

Wellness/Life Coach

**Dietician** 

Community Health Worker





# **Job Creation**







# **Housing in Baltimore**

**Over 640** units of affordable housing for seniors and low income residents







# **BS Baltimore's Community Works**

#### **Family Resource Center**

- ✓ GED preparation
- ✓ Child care services, Maryland Family Network
- ✓ Parenting skills, formerly incarcerated men

#### **Financial Assistance and Planning**

### Job training, readiness

- ✓ Computer skills
- ✓ Clean and Green landscaping services
- ✓ Pipeline for entry level hospital services





# **BS Baltimore's Implementation Plan**

## **Healthy People**

- ✓ Expansion of Primary Care and Prevention Services
- ✓ Health Enterprise Zone Collaborative Initiative

# **Healthy Economy**

- ✓ Workforce Development Program
- ✓ Expansion of Affordable Housing
- ✓ Advocacy for Improved Public Transit System

# **Healthy Environment**

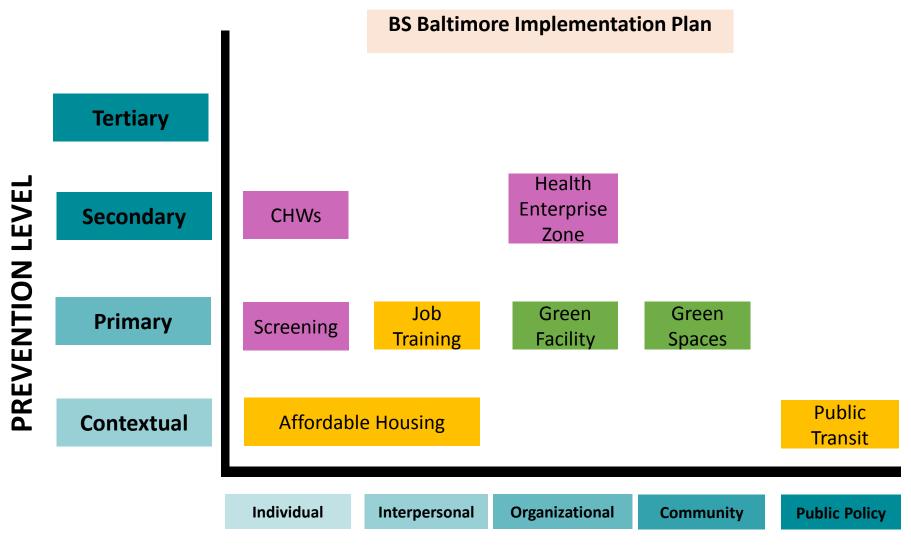
- ✓ Elimination of Pesticides and Toxic Chemicals (internal)
- ✓ Expansion of Community Green Spaces







#### **Community Health Improvement Matrix**





#### **INTERVENTION LEVEL**

## Activity: Using the Community Health Improvement Matrix

**Prevention Levels:** Prevention levels refer to the range of activities that can reduce health risks.

Contextual:	Prevent the emergence of predisposing social and environmental
	conditions that can lead to causation of disease
Primary:	Reduce susceptibility or exposure to health threats
Secondary:	Detect and treat disease in early stages
Tertiary:	Alleviate the effects of disease and injury

Intervention Levels: Intervention levels are built on a socioecological model that recognizes different factors that affect health.

Individual:	Characteristics of the individual such as knowledge, attitudes, behavior,
	self-concept, skills, etc. Includes the individual's developmental history
Interpersonal:	Formal and informal social network and social support systems, including
	family, work group, and friendship networks
Organizational:	Social institutions with organizational characteristics, and formal (and
	informal) rules and regulations for operation
Community:	Relationships among organizations, institutions, and informal networks
	within defined boundaries
Public Policy:	Local, state, and national laws and policies
B	
ublic Health	IEALTH SYSTEM

#### Thank you! Questions?

Barbara Laymon, NACCHO blaymon@naccho.org

Reena Chudgar, NACCHO rchudgar@naccho.org

Ed Gerardo, Bon Secours Health System Ed\_Gerardo@bshsi.org



