Request for Proposals
Graphic Design Consultants for
Management Essentials

Topic: Management Essentials Materials Design
Applications due August 16, 2023 by 11:59pm ET

Summary Information

- **Project Title:** Management Essentials Materials Design
- **Proposal Due Date and Time:** August 16, 2023 by 11:59pm ET
- **Selection Announcement Date:** August 28, 2023
- **Source of Funding:** Centers for Disease Control and Prevention
- **Maximum Funding Amount:** $30,000
- **Estimated Period of Performance:** October 1 – December 31, 2023
- **Point of Contact for Questions Regarding this Application:** Deya Greer, dgreer@naccho.org
- **Special condition of this award:** see attachment B

Purpose
The National Association of County and City Health Officials (NACCHO) is seeking a qualified consultant to provide graphic design for course materials related to the Management Essentials Course Offerings: Change Management, Strategic Planning, Financial Management, and Successful People Management. The materials to be designed include slide decks and participant guidebooks for each of these live courses. The consultant will closely engage with NACCHO staff to develop design materials that align with NACCHO design and brand standards. Consultants should have experience designing training materials, preferably for mid-level management and/or public health audiences.

Overview
NACCHO is the voice of nearly 3,000 local health departments (LHDs) across the country. These city, county, metropolitan, district, and tribal departments work to protect and improve the health of all people and all communities. NACCHO provides resources to help LHD leaders develop public health policies and programs to ensure that communities have access to the vital programs and services people need to keep them protected from disease and disaster. Additionally, NACCHO advocates on behalf of LHDs with federal policymakers for adequate resources, appropriate public health legislation, and sensible policies to address the myriad challenges facing communities.

With support from the Centers for Disease Control and Prevention (CDC), NACCHO has developed four courses that are designed to support mid-level managers in public health and help them develop the managerial skills needed to succeed in their roles. These offerings focus
on acquiring and honing practical skills that they can immediately apply to their work. The courses are a combination of asynchronous and synchronous learning modalities as described in the course descriptions below.

- **Fundamentals of Financial Management (6-Week, 6-Session Live-Learning Program):** Key financial management skills will be explored, including how to manage budgets and interpret financial statements, and will share tools to monitor and control spending. This fundamentals course will provide a solid foundation in financial management, types of budgets and business investments, and how to identify and improve your organization’s financial situation or performance. In-depth training combined with interactive activities will take participants through the financial accounting principles and processes in creating and reporting their organization’s financial statements.

- **Change Management (3 Module Asynchronous eLearning and 6-Week, 3-Session Live-Learning Program):** Asynchronous eLearning introduces key concepts in change management theory and practice and offers tools, resources, and real-world examples that all health departments can use to adapt the process to their needs. The need for effective change management skills is rising to the forefront of public health leadership, and has been identified as a critical knowledge area for a high-performance public workforce. This live-learning course complements the asynchronous course content and focuses on the essential skills needed to support change management processes.

- **Strategic Planning (7 Module Asynchronous eLearning and 6-Week, 3-Session Synchronous Live-Learning Program):** Asynchronous eLearning provides tools, resources, and real-world public health examples to introduce the strategic planning process and its six basic steps, taking into consideration the unique environment of local public health departments. We encourage local health departments that anticipate completing a strategic planning process to enroll in this course. The live-learning course complements the asynchronous course content and focus on the essential skills needed to support strategic planning processes.

- **Successful People Management (7-Week, 6-Module Synchronous Live-Learning Program):** Focuses on fundamental concepts and techniques of people management, including how to delegate effectively and adopt best practices that drive results. In-depth training combined with interactive activities will take participants through the key principles of motivation, delegation, coaching, communication, performance management, and leadership.

This design project will result in final draft materials to be used in NACHO’s 2024 Management Essentials course offerings. The materials that need to be designed within the scope of this project are:

1) One completed PowerPoint (approximately 200 slides) including graphics and images for the three sessions of Fundamentals of Financial Management and three template PowerPoints with graphics and sample images to use for Change Management, Strategic Planning, and Successful People Management.

2) One completed participant guidebook, including cover and back art for Fundamentals of Financial Management and three guidebook templates including cover and back art for Change Management, Strategic Planning, and Successful People Management.
Eligibility
Graphic designers with demonstrated experience in producing training materials for management and/or public health audiences. Graphic designers who have the proven ability to 1) align with industry standards for accessibility, 2) incorporate high quality images, graphic, and text representation of complex concepts, 3) provide editing guidance for ease of participant use of materials, and 4) work closely with a project development team that is writing the content.

Funding Overview and Timeline
NACCHO will issue an award up to $30,000 in the form of a fixed priced contract. Applications must be submitted by August 16, 2023 at 11:59PM ET and selections will occur on or around August 28, 2023. The project period shall begin upon both parties’ full execution of the contract (approximately October 1, 2023) and will end December 31, 2023.

Selected consultant will enter into a contract with NACCHO to complete the deliverables specified in the application. NACCHO will disburse funds according to completion of the assigned deliverables. NACCHO will provide a payment schedule in accordance with the assigned completion percentage. Please note: NACCHO reserves the right to make changes to the project timeline and payment schedule if necessary.

Key Dates

<table>
<thead>
<tr>
<th>Event</th>
<th>Date</th>
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<tbody>
<tr>
<td>Release of RFP</td>
<td>August 1, 2023</td>
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<tr>
<td>Application period closes</td>
<td>August 16, 2023</td>
</tr>
<tr>
<td>Anticipated notice of award</td>
<td>August 28, 2023</td>
</tr>
<tr>
<td>Contract execution</td>
<td>September 2023</td>
</tr>
<tr>
<td>Meetings with project staff and design of materials</td>
<td>October 2023 through December 2023</td>
</tr>
<tr>
<td>Final materials due</td>
<td>December 31, 2023</td>
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Activities and Deliverables
1. This consultant will design one PowerPoint presentation (approximately 200 slides); three PowerPoint templates, a participant guidebook with cover and back art including course outline, guidelines, and associated worksheets (approximately 20 pages); three participant guidebook templates with cover and back art and suggested internal images in collaboration with the Management Essentials Team members. Stock images for project would need to be provided by consultant.

Scope of Work
The selected consultant will be expected to undertake the following tasks:
1. Meet with Management Essentials project team and review materials
   a. Assess design needs of project team
   b. Review draft text format of materials
2. Coordinate graphic design that aligns with NACCHO design specifications
a. Meet with NACCHO Communications representative

3. Provide graphic design for materials
   a. Provide concept presentations for three potential design themes for project team to select final design theme
   b. Provide drafts of PowerPoints and guidebooks for the project team to review and edit
   c. Make edits as determined by project team
   d. Deliver final materials with printing and virtual posting directions and guidelines

Deliverables
Selected consultant will enter into a contractual agreement with NACCHO to complete the deliverables specified below. NACCHO will disburse funds according to completion of the assigned deliverables. NACCHO will provide a payment schedule in accordance with the assigned completion percentage. Please note: NACCHO reserves the right to make changes to the project timeline and payment schedule if necessary. The following outlines the deliverables to be produced by the consultant; however, a finalized scope of work will be agreed upon post-consultant selection.

<table>
<thead>
<tr>
<th>Primary Task/Deliverable</th>
<th>Documentation</th>
<th>Payment Schedule</th>
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<tbody>
<tr>
<td>Assess design needs and meet with project team and communications staff</td>
<td>Meeting minutes and design plan</td>
<td>$5000</td>
</tr>
<tr>
<td>Review NACCHO drafts of materials</td>
<td>Concept presentations for three potential design themes</td>
<td>$5000</td>
</tr>
<tr>
<td>Provide design drafts of materials</td>
<td>Draft materials</td>
<td>$7500</td>
</tr>
<tr>
<td>Deliver final materials</td>
<td>Final materials that include directions and guidelines for printing and posting</td>
<td>$12,500</td>
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**Invoice 1:** $5000
No later than Nov 1, 2023

**Invoice 2:** $5000
No later than Dec 1, 2023

**Invoice 3:** $7500
No later than Dec 15, 2023

**Invoice 4:** $12,500
No later than Dec 31, 2023

Requirements for Financial Award

Allowable Expenses
Funds may not be used for equipment purchases. Per HHS requirements, funds awarded under this RFP are prohibited from being used to pay the direct salary of an individual at a rate in excess of the federal Executive Schedule Level II (currently $197,300).

The following items are not allowable expenses:
- Telecommunication Ban in accordance with FAR 52.204-24 and FAR 52.204-25
- Alcoholic Beverages
- Bad Debts
• Contributions and donations
• Entertainment Costs
• Fines and penalties
• Goods and services for personal use
• Lobbying
• Losses on other awards

Required Grant Activities to be Covered by Award
1. Finalized materials to be used in the Adaptive Leadership Academy

Period of Performance
The targeted completion of work shall be December 31, 2023. Upon the receipt of approval by
Please use the provided budget template to break out expenses for project term (October 1,

Proposal
Proposal Response Format In order to be considered for this project, proposals must be in PDF
format, including the following:

A. Applicant information/Cover page (Not included in page count)
   a. Organization Name, Street Address, City/State/Territory, Zip
   b. Lead project contact (agency-designated project contact for all matters pertaining
to the project): Name, email, phone
   c. Lead finance contact (agency-designated finance contact for all matters pertaining
to processing contracts and invoices): Name, email, phone

B. Project narrative (not to exceed 4 pages) that includes:
   a. A description of the methodology proposed to meet each of the deliverables listed
      above.
   b. A capability statement that demonstrates the consultant/organization’s experience
      and ability to deliver subject matter expertise in the identified content areas.
   c. A description of any other consultants/firms that will be engaged on this project
      and their relevant expertise.
   d. The name of the primary staff and other significant contributors, including
      qualifications and role. (Resume/CV not included in page limit)

C. Line-item budget and narrative, not to exceed $30,000:
   a. Budget proposal and accompanying budget narrative that explains each line-item,
      including the cost breakdown and justification as to how it will support project goals
      and objectives. A budget and narrative template can be found in section F
      Attachments.
      i. Respond to the following two questions at the end of the budget narrative:
         1. Do you have prior experience in Federal Contracting?
         2. Have you completed a Single Audit?
      ii. Funding restrictions specified in the NOA are attached below as Appendix B.
      In addition, telecommunication expenses; food and beverages; or incentives
      are also unallowed

D. Examples of work or links to a portfolio

E. Attachments (not included in page count)
• Required: Complete and submit a Budget Template and Budget Narrative.
• Required: Complete and submit the Vendor Information Form.
• Required: Complete and submit the Certification of Non-Debarment
• Required: Submit a W-9
• Required: Complete and submit the FFATA data collection form (This form will be required for all contracts over $25,000, but if you are not able to complete the form in time for the application deadline, this form can be submitted up to three weeks after the application deadline.)
• Required: Proof of active registration with SAM.gov (expiration date must be valid post contract execution date)

Selection Process
Each proposal will be reviewed and rated on the following elements:

• Understanding of Project Purpose and Goals: Applicant has a clear understanding of the project goals and deliverables.
• Relevant Personnel Experience: Applicant has clearly documented evidence of his/her (and that of the proposed project staff) graphic design experience and experience in proposed content areas.
• Budget: The proposal includes a detailed, line-item budget justifying the proposed expenses, and the expenses are appropriate for the purposes of the deliverables. Any work products created by this contract will be co-owned by NACCHO and Consultant.

Please note that submission of a proposal is a statement of acceptance of NACCHO’s standard form contract (Appendix A). If any items cannot be accepted, these issues need to be resolved prior to submitting a proposal.

Deadline/Staff Contact
The deadline for submission is August 16, 2023 by 11:59 pm Eastern Standard Time. Proposals should be submitted electronically, in PDF format, via e-mail to:
Deya Greer
Lead Analyst, Workforce and Leadership Development
dgreer@naccho.org
APPENDIX A

CONTRACTOR AGREEMENT

This Contractor Agreement is entered into, effective as of the date of the later signature indicated below, by and between the National Association of County and City Health Officials (hereinafter referred to as “NACCHO”), with its principal place of business at 1201 (I) Eye Street NW 4th Fl., Washington, DC 20005, and [insert name of Contractor] (hereinafter referred to as “Contractor”), with its principal place of business at [insert mailing address of Contractor].

WHEREAS, NACCHO wishes to hire Contractor to provide certain goods and/or services to NACCHO;

WHEREAS, Contractor wishes to provide such goods and/or services to NACCHO;

NOW, THEREFORE, for good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties, intending to be legally bound, do hereby agree as follows:

ARTICLE I: SPECIAL PROVISIONS

1. PURPOSE OF AGREEMENT: Contractor agrees to provide the goods and/or services to NACCHO to enhance the programmatic activities of _____ GRANT # ____, CFDA # _____, as described in Attachment I. The terms of Attachment I shall be incorporated into this Agreement as if fully set forth herein. Contractor shall act at all times in a professional manner consistent with the standards of the industry.

2. TERM OF AGREEMENT: The term of the Agreement shall begin on June 14, 2021 and shall continue in effect until July 31, 2021, unless earlier terminated in accordance with the terms herein. Expiration of the term or termination of this Agreement shall not extinguish any rights or obligations of the parties that have accrued prior thereto. The term of this Agreement may be extended by mutual agreement of the parties.

3. PAYMENT FOR SERVICES: In consideration for professional services to be performed, NACCHO agrees to pay Contractor an amount not to exceed $30,000.00 (enter amount to be paid, either as a flat rate or hourly rate. You should also insert here the time schedule on which the consultant will be paid. All payments will be made within 30 days of receipt of invoice(s) from Contractor and following approval by NACCHO for approved services, as outlined on Attachment I. Two invoices must be submitted as follows:

<table>
<thead>
<tr>
<th>Invoice No.</th>
<th>Amount</th>
<th>Deliverable</th>
<th>Due date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Invoice I</td>
<td>15,000</td>
<td>First Drafts of Materials</td>
<td>July 15, 2021</td>
</tr>
<tr>
<td>Invoice II</td>
<td>15,000</td>
<td>Final Drafts of Materials</td>
<td>July 30, 2021</td>
</tr>
</tbody>
</table>

NACCHO award number must be included on all invoices. Unless otherwise expressly stated in this Agreement, all amounts specified in, and all payments to be made under, this Agreement shall be in United States Dollars. The parties agree that payment method shall be made by check, via postage-paid first class mail, at the address for the giving of notices as set forth in Section 23 of this Agreement. Any changes of payment method would require a modification signed by both parties. The final invoice must be received by NACCHO no later than 15 days after
the end date of the Agreement. Contractor will be given an opportunity to revise as needed but the final revised invoice must be received no later than 30 days after the end date of the Agreement. NACCHO will not accept any invoices past 30 days of the end date of the Agreement.

ARTICLE II: GENERAL PROVISIONS

1. INDEPENDENT CONTRACTOR: Contractor shall act as an independent contractor, and Contractor shall not be entitled to any benefits to which NACCHO employees may be entitled.

2. PAYMENT OF TAXES AND OTHER LEVIES: Contractor shall be exclusively responsible for reporting and payment of all income tax payments, unemployment insurance, worker’s compensation insurance, social security obligations, and similar taxes and levies.

3. LIABILITY: All liability to third parties, loss, or damage as a result of claims, demands, costs, or judgments arising out of activities, such as direct service delivery, to be carried out by the Contractor in the performance of this agreement shall be the responsibility of the Contractor, and not the responsibility of NACCHO, if the liability, loss, or damage is caused by, or arises out of, the actions of failure to act on the part of the Contractor, any subcontractor, anyone directly or indirectly employed by the Contractor.

All liability to third parties, loss, or damage as result of claims, demands, costs, or judgments arising out of activities, such as the provision of policy and procedural direction, to be carried out by NACCHO in the performance of this agreement shall be the responsibility of NACCHO, and not the responsibility of the Contractor, if the liability, loss, or damage is caused by, or arises out of, the action or failure to act on the part of any NACCHO employee.

In the event that liability to third parties, loss, or damage arises as a result of activities conducted jointly by the Contractor and NACCHO in fulfillment of their responsibilities under this agreement, such liability, loss, or damage shall be borne by the Contractor and NACCHO in relation to each party’s responsibilities under these joint activities.

4. REVISIONS AND AMENDMENTS: Any revisions or amendments to this Agreement must be made in writing and signed by both parties.

5. ASSIGNMENT: Without prior written consent of NACCHO, Contractor may not assign this Agreement nor delegate any duties herein.

6. CONTINGENCY CLAUSE: This Agreement is subject to the terms of any agreement between NACCHO and its Primary Funder and in particular may be terminated by NACCHO without penalty or further obligation if the Primary Funder terminates, suspends or materially reduces its funding for any reason. Additionally, the payment obligations of NACCHO under this Agreement are subject to the timely fulfillment by the Primary Funder of its funding obligations to NACCHO.
7. **INTERFERING CONDITIONS:** Contractor shall promptly and fully notify NACCHO of any condition that interferes with, or threatens to interfere with, the successful carrying out of Contractor's duties and responsibilities under this Agreement, or the accomplishment of the purposes thereof. Such notice shall not relieve Contractor of said duties and responsibilities under this Agreement.

8. **OWNERSHIP OF MATERIALS:** Contractor hereby transfers and assigns to NACCHO all right, title and interest (including copyright rights) in and to all materials created or developed by Contractor pursuant to this Agreement, including, without limitation, reports, summaries, articles, pictures and art (collectively, the “Materials”) (subject to any licensed third-party rights retained therein). Contractor shall inform NACCHO in writing of any third-party rights retained within the Materials and the terms of all license agreements to use any materials owned by others. Contractor understands and agrees that Contractor shall retain no rights to the Materials and shall assist NACCHO, upon reasonable request, with respect to the protection and/or registrability of the Materials. Contractor represents and warrants that, unless otherwise stated to NACCHO in writing, the Materials shall be original works and shall not infringe or violate the rights of any third party or violate any law. The obligations of this paragraph are subject to any applicable requirements of the Federal funding agency.

9. **RESOLUTION OF DISPUTES:** The parties shall use their best, good faith efforts to cooperatively resolve disputes and problems that arise in connection with this Agreement. Both parties will make a good faith effort to continue without delay to carry out their respective responsibilities under the Agreement while attempting to resolve the dispute under this section. If a dispute arises between the parties that cannot be resolved by direct negotiation, the dispute shall be submitted to a dispute board for a nonbinding determination. Members of the dispute board shall be the Director or Chief Executive Officer of the Contractor, the Chief Executive Officer of NACCHO, and the Senior Staff of NACCHO responsible for this Agreement. The costs of the dispute board shall be paid by the Contractor and NACCHO in relation to the actual costs incurred by each of the parties. The dispute board shall timely review the facts, Agreement terms and applicable law and rules, and make its determination. If such efforts fail to resolve the differences, the disputes will be submitted to arbitration in the District of Columbia before a single arbitrator in accordance with the then current rules of the American Arbitration Association. The arbitration award shall be final and binding upon the parties and judgment may be entered in any court of competent jurisdiction.

10. **TERMINATION:** Either party may terminate this Agreement upon at least fifteen (15) days prior written notice to the other party. NACCHO will pay Contractor for services rendered through the date of termination.

11. **ENTIRE AGREEMENT:** This Agreement contains all agreements, representations, and understandings of the parties regarding the subject matter hereof and supersedes and replaces any and all previous understandings, commitments, or agreements, whether oral or written, regarding such subject matter.
12. **PARTIAL INVALIDITY:** If any part, term, or provision of this Agreement shall be held void, illegal, unenforceable, or in conflict with any law, such part, term or provision shall be restated in accordance with applicable law to best reflect the intentions of the parties and the remaining portions or provisions shall remain in full force and effect and shall not be affected.

13. **GOVERNING LAW:** This Agreement shall be governed by and construed in accordance with the laws of the District of Columbia (without regard to its conflict of law’s provisions).

14. **ADDITIONAL FUNDING:** Unless prior written authorization is received from NACCHO, no additional funds will be allocated to this project for work performed beyond the scope specified or time frame cited in this Agreement.

15. **REMEDIES FOR MISTAKES:** If work that is prepared by the Contractor contains errors or misinformation, the Contractor will correct error(s) within five business days. The Contractor will not charge NACCHO for the time it takes to rectify the situation.

16. **COMPLIANCE WITH FEDERAL LAWS AND REGULATIONS:** Contractor’s use of funds under this Agreement is subject to the directives of and full compliance with 2 CFR Part 200 (Uniform Administrative Requirements, Costs Principles, and Audit Requirements for Federal Awards), and 45 C.F.R. Part 75 (Uniform Administrative Requirements, Cost Principles, and Audit Requirements for HHS Awards), It is the Contractor’s responsibility to understand and comply with all requirements set forth therein.


18. **DEBARRED OR SUSPENDED CONTRACTORS:** Pursuant to 2 CFR 200 Subpart C, Contractor will execute no subcontract with parties listed on the General Services Administration's List of Parties Excluded from Federal Procurement or Nonprocurement Programs in accordance with E.O.s 12549 and 12689, "Debarment and Suspension.”

19. ** LOBBYING RESTRICTIONS AND DISCLOSURES:** Pursuant to 2 CFR 200 Subpart E, Contractor will certify to NACCHO using the required form that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any Federal contract, grant or any other award covered by 31 U.S.C. 1352. Contractor will also disclose any lobbying with non-Federal funds that takes place in connection with obtaining any Federal award.

20. **COMPLIANCE WITH FEDERAL ENVIRONMENTAL REGULATIONS:** Pursuant to 2 CFR 200 Subpart F, Contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act (42 U.S.C. 7401 et seq.) and the Federal Water Pollution Control Act as amended (33 U.S.C. 1251 et seq.).
21. **WHISTLEBLOWER PROTECTION:** Pursuant to 41 U.S.C. 4712 employees of a contractor, subcontractor, or subrecipient will not be discharged, demoted, or otherwise discriminated against as reprisal for “whistleblowing.”

22. **EXECUTION AND DELIVERY:** This Agreement may be executed in two or more counterparts, each of which shall be deemed an original but all of which together shall constitute one and the same Agreement. The counterparts of this Agreement and all Ancillary Documents may be executed and delivered by facsimile or electronic mail by any of the parties to any other party and the receiving party may rely on the receipt of such document so executed and delivered by facsimile or electronic mail as if the original had been received.

23. **NOTICE:** All notices, including invoices, required to be delivered to the other party pursuant to this Agreement shall be in writing and shall be sent via facsimile, with a copy sent via US mail, postage prepaid, to the parties at the addresses set forth below. Either party may send a notice to the other party, pursuant to this provision, to change the address to which notices shall be sent.

FOR NACCHO:

National Association of County and City Health Officials
Attn: _______________________
Deya Greer
1201 (I) Eye Street NW 4th Fl.,
Washington, DC 20005
Tel. (202) 507-4286
Fax (202) 783-1583
Email: dgreer@naccho.org

With a copy to:

National Association of County and City Health Officials
Attn: Ade Hutapea, LL.M., CFCM
Lead Contracts Administrator
1201 (I) Eye Street NW 4th Fl.,
Washington, DC 20005
Tel. (202) 507-4272
Fax (202) 783-1583
Email: ahutapea@naccho.org

FOR CONTRACTOR:

(Name and address of Contractor’s Contract Officer or Designee, including telephone and fax.)

IN WITNESS WHEREOF, the persons signing below warrant that they are duly authorized to sign for and on behalf of, the respective parties.

AGREED AND ACCEPTED AS ABOVE:

**NACCHO:**

By: _____________________________
Name: Jerome Chester
Title: Chief Financial Officer
Date: _____________________________

**CONTRACTOR:**

By: _____________________________
Name: _____________________________
Title: _____________________________
Date: _____________________________
Appendix B

Funding Restrictions
Restrictions, which must be taken into account while writing the budget, are as follows: In accordance with the United States Protecting Life in Global Health Assistance policy, all non-governmental organization (NGO) applicants acknowledge that foreign NGO’s that receive funds provided through this award, either as a prime recipient or subrecipient, are strictly prohibited, regardless of the sources of fund, from performing abortions as a method of family planning or engaging in any activity that promotes abortion as a method of family planning, or to provide financial support to any other foreign non-governmental organization that conducts such activities. See Additional Requirement (AR) 35 for applicability (https://www.cdc.gov/grants/additionalrequirements/ar-35.html).

- Recipient may not use funds for research
- Recipients may not use funds for clinical care
- Recipients may only expend funds for reasonable program purpose including personnel, travel, supplies, and services, such as contractual.
- Recipients may not generally use HHS/CDC/ATSDR funding for the purchase of furniture or equipment. Any such proposed spending must be identified in the budget.
- The direct and primary recipient in a cooperative agreement program must perform a substantial role in carrying out our project objectives and not merely serve as a conduit for an award to another party or provide who is ineligible.

Other than for normal and recognized executive-legislative relationships no funds may be used for: publicity or propaganda purposes, for the preparation, distribution, or use of any material designed to support or defeat the enactment of legislation before any legislative body the salary or expenses of any grant or contract recipient, or agent acting for such recipient, related to any activity designed to influence the enactment of legislation, appropriations, regulation, administrative action, or Executive order proposed or pending before any legislative body.

See Additional Requirement (AR) 12 for detailed guidance on this prohibition and additional guidance on lobbying for CDC recipients.

Regarding Purchase of General (i.e. non-specialized) and Specialized Equipment
Requests to use awarded funding to purchase general equipment (excluding vehicles) on behalf of Jurisdictional Health departments or other beneficiary organizations outlined and approved in the associated Work Plan may be considered. Such spending must be identified and itemized, in the budget narrative, explained and justified in the narrative and is subject to review and approval by the Grants Management Official. Costs for purchase of general equipment (excluding vehicles) without approval by the Grants Management Official may be disallowed. Costs for purchase of general vehicles are not allowed.

Requests to use awarded funding to purchase specialized equipment (including specialized vehicles) on behalf of Jurisdictional Health Departments or other beneficiary organizations outlined and approved in the associated narrative may be considered. Such spending must be identified and itemized in the budget narrative, explained and justified in the Work Plan and is subject to review and approval by the
Grants Management Official. Costs for purchase of specialized equipment (including specialized vehicles) without approval by the Grants Management Officials may be disallowed. The recipient can obtain guidance for completing a detailed justified budget on the CDC website at the following Internet address: http://www.cdc.gov/grants/interestedinapplying/applicationprocess.html