

# ANNUAL REPORT 2021

Looking to  
the Future



# Executive Letter

## The Pandemic Perspective: Several Reasons for Optimism

One year ago, as 2021 began, it was almost unfathomable that by December 2021, 793,000 lives would be lost to a pandemic that continues to rage throughout the world.

And yet, even as the case counts are rising with renewed vigor from the omicron variant, there is cause for cautious optimism. Because through it all—the anxiety, the burnout, the fierce need to do your jobs at the highest level—public health guided the way, and continues to expand on its resourcefulness, creativity, and deep reserves of expertise that grow every year.

Where we are at the end of 2021 is a different place than where we began this past traumatic new year. The recognition of the need for a stronger public health system resonated, from the national media to the halls of Congress. R. Alta Charo, Knowles Professor Emerita of Law and Bioethics at the University of Wisconsin, said: “Public health is a pillar of an equitable, functioning society. Our horrendously inadequate response in 2020 has given us an appetite for improvement in our reliance on the best available data and models; our attention to supply chains; our commitment to reducing health disparities; our support for creative industry-government partnerships; our collaboration with international partners; and our coordination of legal institutions at every level of government. But perhaps the best reason for optimism in 2021 is found in the most

important thing we learned from 2020: we are all in this together.”

From dedicated health directors leading the way to skilled disease intervention specialists to emergency personnel, public health’s response has been exceptional. While deep in our pandemic response, we didn’t forget about the core of our work, which spans opioid response efforts, preparedness, HIV/STI, infectious disease, and immunizations.

**In 2021, with a profile that rose as COVID cases increased, NACCHO amplified the voices of its members, our resilient local public health departments that continued to build trust in the power of community health.**

Ultimately, NACCHO’s charge is to be a forward-leaning association that listens to members, responds to their needs, supports their missions locally, and keeps them at the center of all that we do. We will amplify your work through our stories and publications and our work with public health partners, and we will continue to magnify your reality, value, and relevance.

As your partner, NACCHO will continue to follow the science as it leads us towards evidence-based and promising practices to protect the communities we serve every day. Our strategic priorities will guide our

work and help us to lead and support our members to advance population health. We want to thank you all for your expertise, your striving to do better than your best, your enthusiastic engagement, and the grace you bring to your work every day. We simply cannot do our best work without you.



Lori Tremmel Freeman, MBA  
Chief Executive Officer  
NACCHO



Lisa Macon Harrison, MPH  
NACCHO President and  
Health Director for  
Granville Vance Public  
Health, NC

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# Membership

## Recognizing Our Members and Celebrating their Successes

After the 2020 NACCHO 360 Conference, NACCHO introduced a new award—the [Innovative Practice Award](#)—designed to recognize outstanding practices that have been created or significantly adapted in response to COVID-19. In 2021, there were 33 Innovative Practice winners and 15 honorable mentions.

NACCHO also continued its flagship award program, the [Model Practice Award](#), by awarding six practices and 10 promising practices.

## Connecting the NACCHO Community with LiveStories

Two of NACCHO’s teams, Membership and Research and Evaluation, partnered with [LiveStories](#) to offer NACCHO Premium Members a personalized data hub to discover, analyze, and publish data. Local health departments with this upgraded membership option have access to a webpage specific to their health department, with web-based reports about the community using data from national sources and about the health department that uses data from NACCHO surveys, including the [National Profile of Local Health Departments \(Profile\) study](#).

NACCHO Premium Members can also access LiveData, an exclusive data visualization tool from LiveStories connected to NACCHO and community data from web-based reports. NACCHO’s Research and Evaluation Team was awarded a grant from the Robert Wood Johnson Foundation to address the shortage of accessible local data through an expansion of this partnership with LiveStories. Through this work, NACCHO will build a cooperative web-based platform for data management, collaborative analytics, and distributed communication.

# NACCHO by the Numbers

**98%** retention rate

**18%** increase in overall NACCHO membership

**1,600+** members

**329M+** people served by our members

**25,000+** local health professionals and partners



## NACCHO Membership Survey

According to a recent membership survey of local health officials and health department staff across the country, over 95% of NACCHO’s member are satisfied with the content, quality, and accuracy of NACCHO’s website. More than 95% of NACCHO members rate NACCHO’s level of customer service as good or excellent. 99% of NACCHO members are content with their overall NACCHO membership.

## What Members Are Saying...

“NACCHO has been an important part of transforming our health department into the health department that it is today! We use NACCHO materials, information, resources almost every day. The conferences are exceptional. The funding, training, and networking opportunities are very important for ANY health department who wants to reach a higher level!”

“I have found NACCHO to be invaluable resource to myself as a local health officer, and to my LHD staff. The resources offered helps build a foundation for the public health workforce and helps them develop greater understanding on what public health is and does regardless of their previous academic or work experience or backgrounds.”

## Conferences



### NACCHO 360: A Dynamic Response to Working Together

From June 29–July 1, 2021, 700 local public health professionals and partners participated in NACCHO’s annual conference, NACCHO 360. Attendees virtually participated in over 100 sharing sessions and on-demand workshops; learned from expert-led panels during the three plenaries and townhalls; and discovered how health information technology systems use standards to support interoperability during the daily interoperability showcase demonstrations.

The conference theme, “Driving Public Health Forward: A Dynamic Response to Working Together,” focused on the ways the local public health workforce, lawmakers, partners, and stakeholders can develop collaborative approaches to strengthen partnerships to improve the health of communities. These approaches included refining and creating new information-sharing systems, examining root causes of health inequity, and discovering how health policies are developed to respond to trends.

NACCHO Chief Executive Officer Lori Tremmel Freeman kicked off the first general session, “Driving Public Health Forward: Where Do We Go from Here?,” which also featured special remarks from U.S. Surgeon General Dr. Vivek Murthy. NACCHO Immediate Past-President Jennifer Kertanis, MPH, gave her past-presidential address and discussed media coverage and advocacy efforts, which helped to increase dedicated funding at the local level. The second general session, “Charting the Course: Using Data to Navigate the Way,” was all about the importance of utilizing data to understand the needs of communities across the country. Freeman opened the final general session, “Public Health at a Crossroads: Structural Racism and the Law” by giving a State of NACCHO address. Dr. Rochelle Walensky, MD, MPH, Director for the Centers for Disease Control and Prevention, provided special remarks.

To close out the conference, technology experts and vaccine manufacturers from Moderna, Qualtrics, and Johnson & Johnson provided vaccine updates to attendees.

### Preparedness Summit: Transforming Your Community’s Public Health Preparedness Practices

The 2021 Preparedness Summit, presented virtually April 13–15, 2021, offered the 1,100 people engaging with the conference a much-needed opportunity to share their experiences, learn from others, and mobilize fields as the enduring COVID-19 pandemic continued to intersect with other crises. Over the three day-event, attendees participated in more than 100 demos, workshops, learning sessions, and town halls, and heard from expert-led panels.

The conference theme, “When Crisis is Commonplace: Transforming Your Community’s Public Health Preparedness Practices,” provided a backdrop for a variety of Summit conversations, from small networking groups to town halls, roundtables, and general sessions.

Attendees participated in more than 35 live demos and workshops focused on a range of preparedness topics. The Summit offered nine partner and policy town halls on topics ranging from building the capacity of the rural and frontier workforce during COVID-19 to implications of disaster response for the disability community and others with access and functional needs.



# Advocacy & Public Affairs



## Making Your Voice Heard on Capitol Hill

Every day, NACCHO spreads the message about the lifesaving work its members do. In February 2020, NACCHO's Government Affairs team successfully executed its second annual "Public Health on the Hill Day," a collaboration where NACCHO's Board, as well as leaders from the SACCHOs, Big Cities Health Coalition, the National Association of Local Boards of Health (NALBOH), and the Association of State and Territorial Health Officials (ASTHO) went to the Hill to advocate and educate Congress on the need for a strong COVID-19 response. A few weeks later, NACCHO Government Affairs swiftly and seamlessly made the transition to a virtual advocacy platform, connecting lawmakers and their staff with local health department leaders virtually to discuss the many facets of the response, including funding challenges, testing capacity, and vaccine roll-out. These conversations were integral to informing the COVID-19 relief packages crafted by Congress.

NACCHO's efforts helped spur Congress to pass its first COVID-19 relief bill within a few weeks of the first cases in the U.S. NACCHO has continued to be a key voice for public health in subsequent negotiations. To date, five emergency funding packages have been signed into law and we continue to advocate for the funding and policies needed to support the pandemic response. As of January 2021, Congress has appropriated nearly \$35 billion in funding for the governmental public health system to combat COVID-19. Additional advocacy with the administration has been critical to ensure that the needs of local health are considered in their policies and guidance documents.

## NACCHO and ASTHO Hold Joint Briefing

In November 2019, NACCHO and ASTHO collaborated on a briefing for congressional staff, "Vaping and Electronic Nicotine Delivery Systems: A View from the Front Lines of Public Health." The briefing featured Susan Palchick, PhD, MPH, Public Health Director, Hennepin County (MN) Public Health and the state health official from Massachusetts.



41 Letters to the Administration

11 Action Alerts to NACCHO's Congressional Action Network



25 Podcasts on Policy, Advocacy, and Other Topics

2 Advocacy Trainings



1 Town Hall

2 Hearing Speakers



91 Letters to Congress

200+ Meetings with Members of Congress and congressional staff by NACCHO and members from 45+ states



## Advocacy & Public Affairs



### Global-to-Local Public Health Information and Innovations

With funding from the Robert Wood Johnson Foundation and using the information gleaned in Year 1, NACCHO's [Global Health program](#) team has piloted an initiative to educate LHDs on World Health Organization (WHO) strategies to address mental health and substance use disorder in their communities, specifically through non-specialist providers of care, such as Medical Reserve Corps or community health workers.

In this program, three LHDs will be provided with small grants to receive training and technical assistance from Dr. Shekhar Saxena, Professor of the Practice of Global Mental Health at Harvard University and former Director of the Department of Mental Health and Substance Abuse at the WHO, to implement these strategies in their communities.

Information on the benefits, challenges, and lessons learned from this process will be gathered at the end of the grant period to add to developing guidance on effective adoption and adaptation of global health strategies for LHD use.



### NACCHO Leads Introduction of Public Health Workforce Bill

The public health workforce is one of the top priorities on NACCHO's [Legislative and Policy Agenda](#). In 2020, NACCHO began to build a coalition of more than 100 public health, healthcare, and labor organizations to support efforts to strengthen the governmental public health workforce. We also worked closely with Members of Congress to author and introduce legislation in the House and Senate to bolster health department workforce recruitment and retention. The *Public Health Workforce Loan Repayment Act* (H.R. 6578, introduced by Representatives Jason Crow (D-CO) and Dr. Michael Burgess (R-TX)) and the *Strengthening the Public Health Workforce Act* (S.3737, introduced by Senators Tina Smith (D-MN) and Cory Booker (D-NJ)) would establish a loan repayment program for public health professionals who agree to serve a designated time period in a local, state, or tribal health department.

This provision was passed by the House of Representatives as part of the *Heroes Act* (H.R. 6800), but not included in the final law. We will continue to work to get the bill signed into law during the 117th Congress.

# Communications & Media

## Keeping Local Public Health Issues in the Media Spotlight

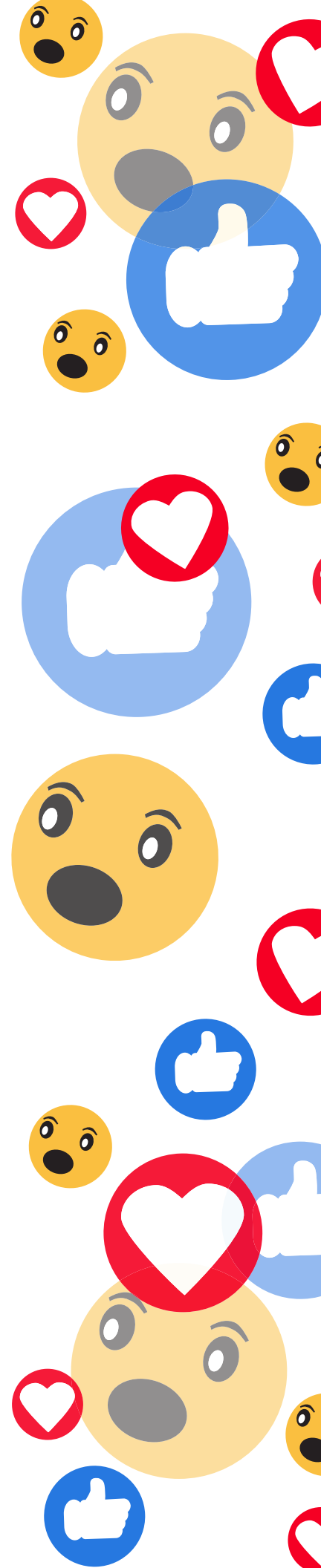
In 2021, NACCHO continued to generate extensive print and broadcast news coverage. For the second year, the COVID-19 pandemic brought an exceptional amount of media interested in NACCHO's members' work. NACCHO received more than 375 interview requests in 2021 from top-tier media outlets including *The New York Times*, *The Washington Post*, *The Wall Street Journal*, *CNN*, *National Public Radio*, *The Los Angeles Times*, *TIME Magazine*, and many other outlets.

On October 18, NACCHO sent a letter to Attorney General Merrick Garland, requesting he include the protection of public health department officials and staff in his directive to federal authorities to meet with local, state, Tribal, and territorial law enforcement to address the increased risk in harassment, intimidation, and threats of violence against school-related personnel.

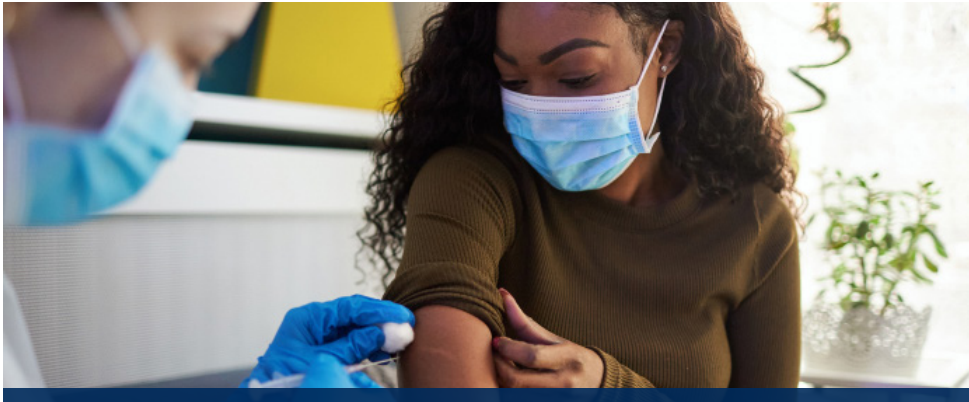
This letter generated substantial media interest. Later in October, NACCHO Board President Lisa Macon Harrison testified before Congress in support of H.R. 3297, the *Public Health Workforce Loan Repayment Act of 2021*, which also received media coverage.

Often reporters requested referrals to NACCHO members doing the work on the ground protecting their communities from the deadly virus. NACCHO executives were interviewed for the national perspective by local television stations over Skype, and conducted radio interviews, as well as hundreds of print interviews.

As COVID-19 vaccinations and mask requirements became intense partisan political issues, some jurisdictions moved to limit LHD powers.



# Community Health



## STI Clinical Care and Services

NACCHO surveyed LHD programs to assess billing practices, participation in the 340B Drug Pricing Program, and related challenges and opportunities to support LHDs' use of billing for clinical services to increase funding. Additionally, NACCHO continued efforts to improve congenital syphilis efforts by collecting information on congenital syphilis prevention and control interventions and activities across the United States to develop a compendium of responses to increase peer-to-peer collaboration.

## Addressing Vaccine Hesitancy and Uptake in the U.S.

To support LHD immunization efforts, NACCHO selected two LHDs to participate in the Equipping LHDs to Address Vaccine Hesitancy project. Through this project, NACCHO has placed consultant staff members in the selected LHDs to facilitate the identification of vaccine-hesitant populations, increase partnerships, and implement communication campaigns and outreach to address vaccine misinformation. In addition, NACCHO's Supporting Local Health Departments to Increase Vaccine Uptake through COVID-19 project has

funded 10 LHD demonstration sites to identify and implement strategies to increase immunization coverage levels for COVID-19 and routinely recommended vaccines, including influenza.

## Increasing Access to HIV Treatment Services and Prevention

NACCHO provided technical assistance to jurisdictions prioritized under the federal Ending the HIV Epidemic Initiative and used federal, national, and local partnerships to support Ryan White Part A jurisdictions in improving data-sharing practices and delivery of care to people living with HIV. As evidence continues to grow in support of expanded access to PrEP for HIV prevention, NACCHO conducted a national analysis of LHD engagement in PrEP promotion, referral, and delivery. NACCHO also partnered with Cicatelli Associates, Inc. to identify effective models that provide rapid HIV treatment services and create tools to support health departments in replicating them.

# Strengthening LHD Capacity in Infection Prevention and Control

To support LHD infection prevention and control (IPC) efforts, NACCHO awarded funding to 25 LHDs through the Building Local Operational Capacity for COVID-19 demonstration site project. This project sought to enhance local capacity to prevent and respond to COVID-19 by building LHD capacity in IPC, supporting identified high-risk facilities by conducting in person or virtual IPC assessments, and expanding collaboration between LHDs and community infection prevention partners. NACCHO is also a partner in CDC's Project Firstline, a comprehensive infection control program designed to help prevent the spread of infectious diseases in U.S. healthcare settings. In September 2021, NACCHO released a report that recommended ways for NACCHO and Project Firstline to address LHD needs, and may also serve as a reference for LHDs regarding opportunities to train their staff engaging in IPC activities.

## NACCHO Releases Overdose Prevention Environmental Scan

In Spring 2021, NACCHO's Injury and Violence Prevention Team conducted a follow up to 2019's Local Health Department Approaches to Opioid Use Prevention and Response: An Environmental Scan. Reaching out to a nationally representative sample of LHDs, NACCHO collected comprehensive information on their overdose prevention and response workforce, budget, programs, and partners, among other categories. Information on the impact of COVID-19 on LHD overdose prevention and response activities was also collected.

# Community Health

## Harm Reduction Activities

NACCHO launched a new project to provide technical and capacity-building assistance to LHDs and other entities that operate syringe services programs (SSPs), with the goal of increasing their capacity to conduct monitoring and evaluation (M&E) and use M&E data to better serve their clients and communities. Through this project, NACCHO is providing funding directly to SSPs through two initiatives, one focused on general M&E support and the other focused on data analysis and evaluation; providing funding to SSPs to participate in a learning collaborative to support them as they implement point-in-time surveys; and developing and disseminating a variety of webinars and tools to support and build SSP M&E capacity.

## Local Health Departments Address the Needs of People with Disabilities During COVID-19

NACCHO's Health and Disability Program, with support from the CDC's Division of Human Development and Disability, has funded 10 LHDs to address the needs of people with disabilities in COVID-19 planning, mitigation, and recovery efforts. The project is enhancing LHD capacity to effectively address the needs of people with disabilities when planning and responding to outbreaks, pandemics, and other national emergencies.

## Evaluating Community-Wide Response to Addiction in West Virginia

With funding from the CDC and NACCHO, Marshall University conducted a study to evaluate their community-wide response to the addiction epidemic in Huntington/Cabell County, WV. Marshall University used a mixed-methods evaluation approach to describe the impact of critical elements of the community response, which correlated with a two-year drop in overdose deaths just prior to the COVID-19 pandemic. Findings showed that an effective response has collaboration, community buy-in, and a client-centered approach at its foundation.

## Improving Connections to Refugee, Immigrant, and Migrant Communities

NACCHO launched a new project with the University of Minnesota's National Resource Center for Refugees, Immigrants, and Migrants (NRC-RIM) to support 23 sites consisting of LHDs and community partners in their work with refugee, immigrant, and migrant communities that are disproportionately affected by COVID-19.

## Continuity of Care in Breastfeeding Support: A Blueprint to Address Structural Breastfeeding Barriers

The [\*Continuity of Care in Breastfeeding Support: A Blueprint for Communities\*](#), developed with a public health lens, was designed to increase local capacity to implement community-

driven approaches to support chest/breastfeeding that are centered on the needs of populations disproportionately impacted by structural barriers. Over 100 participants across the U.S. collectively contributed thoughts, resources, and experiences to the *Blueprint* over the course of two years.

## Addressing Childhood Lead Through Health in All Policies

In 2021, NACCHO continued its efforts to address childhood lead through a Health in All Policies (HiAP) approach. In addition, NACCHO also began work on the Evaluating HiAP initiative, which assists LHDs as they use the NACCHO- and LHD-developed HiAP Evaluation Guidance Tool to evaluate the impact of investing in HiAP and help build the evidence base for HiAP practice.

## Partnering to Prevent Viral Hepatitis

NACCHO launched a new partnership with the National Alliance of State & Territorial AIDS Directors and the National Viral Hepatitis Roundtable through which the partners will establish a conglomerate of public health partners, community-based organizations, people with lived experience, and healthcare providers. The partnership focuses on identifying and addressing the unmet needs of people who inject drugs to improve their access to viral hepatitis education, prevention, testing, linkages to care, and treatment.

# Environmental Health

## Staying Ahead of the Pandemic's Environmental Health Impacts

In 2021, NACCHO launched a [resource library](#) to support LHDs' access information on environmental health and COVID-19. This resource provides guidance documents, as well as tools from NACCHO and partners, that LHDs can put into use. Recognizing the growing need for guidance in implementing wastewater surveillance to stay ahead of community infections of COVID-19, NACCHO released a factsheet with steps designed to help LHDs get involved, and is preparing to launch a pilot mentorship program for LHDs interested in implementing such surveillance systems.

## Improving and Strengthening Climate Change Preparedness at the Local Level

NACCHO funded the Clackamas County Public Health Division, OR; Franklin County Public Health, OH; and Harris County Public Health, TX with \$17,000 each to supplement ongoing climate change and health adaptation initiatives in their jurisdictions. NACCHO continued to propel members to become vocal advocates for climate solutions by partnering with ecoAmerica at a Climate for Health Ambassadors Training held during NACCHO's annual conference, NACCHO 360.

## Supporting Members to Create Quality Improvement Programs in Food Safety

NACCHO completed 10 years of managing a peer mentorship program for jurisdictions enrolled in the U.S. Food and Drug Administration's (FDA's) [Voluntary National Retail](#)

[Food Regulatory Program Standards Mentorship Program](#). The National Environmental Health Association (NEHA) recently announced their partnership with NACCHO to continue the 11th year of the mentorship program as part of the NEHA-FDA Retail Flexible Funding Model Grant Program.

## Giving Local Health Departments Resources to Control Vectorborne Diseases

NACCHO released a [practical guide to building local mosquito control capacity](#), whether they are establishing a mosquito surveillance and control program for the first time or considering building on their current capacity. In fall 2020, NACCHO, with support from the CDC, released the second nationwide assessment of local vector control organizations. The assessment findings have been used to inform CDC funding of state and local vector control programs, and to determine how NACCHO can best provide targeted guidance and training opportunities for local agencies.

## Helping Local Health Departments Become "Water Ready"

In 2020, NACCHO released an open-access [Water, Sanitation, and Hygiene Preparedness Resource Library](#) with more than 100 resources to help LHDs prepare for, and respond to, water emergencies. NACCHO also piloted the Aquatic Health and Safety Pilot Program, which provided funding and technical assistance to two jurisdictions to update their pool codes, using the CDC's Model Aquatic Health Code as a resource. The pilot program was featured in the August 2021 issue of the *Journal of Public Health Management and Practice*.



# Public Health Infrastructure & Systems



## NYC Narrative Power Network for Health Equity and Racial Justice

NACCHO led and supported a number of efforts to advance health equity and social justice. NACCHO, in cooperation with the New York City Department of Health and Mental Hygiene—with funding from the Open Society Foundations—established the NYC Narrative Power Network for Health Equity and Racial Justice. The goal was to establish a structured network with supportive infrastructure to create arts-based pilot projects to build narrative power as a means for advancing racial and health equity.

## COVID-19 and Health Equity Webinar Series

NACCHO, with support from CDC's Office of Minority Health and Health Equity (OMHHE), which included contributions from Nafissa Cisse Egbuonye, Public Health

Director, Black Hawk County Health Department (IA), and Jim Bloyd, Regional Health Officer, Cook County Department of Public Health (IL) hosted two webinars that discussed the disproportionate impact of COVID-19 on racial and ethnic minorities.

## The Roots of Health Inequity

NACCHO curated and provided technical assistance on the use of NACCHO's [Roots of Health Inequity](#), a free web-based course designed to increase the knowledge of staff from local and state public health departments, healthcare practitioners, and their cross-sectoral partners of the root causes of health inequities. Several thousand individuals engaged in the course throughout the year.

## NACCHO 360 Health Equity Plenary and Town Hall

During the NACCHO 360 Conference, NACCHO facilitated a plenary,

"Racism and Inequity as a Public Health Crisis," featured insights from Camara Jones and other leaders in public health, criminal justice, and health equity. The "Shifting Community Power: Local Public Health and Community Organizing Collaborations to Confront the Root Causes of Racial Injustice and Health Inequity" Town Hall, organized by Human Impact Partners and facilitated by its co-director Lili Farhang, highlighted health department and grassroots organizer collaborations, with a focus on how effective partnerships advance racial equity.

## Profile Dashboard Interactive Report

For the first time ever, in collaboration with ZS Associates, NACCHO released its [National Profile of Local Health Departments \(Profile\) report in an interactive format](#). This enabled users to filter data and create customized visualization across indicators. Local health department representatives who provided data to the *Profile* study were able to log on to the site and benchmark their own submitted responses against peer groups. This extra level of customization and fidelity enhanced the versatility of data used by policymakers at the federal, state, and local levels and their understanding of how LHDs improve and protect the health of local communities. The additional filters and views also helped to highlight the challenges faced by LHDs within different contexts and localities, such as small, medium, and large jurisdictions.

## Public Health Infrastructure & Systems



### Paving the Way for Healthy People 2030

The NACCHO and Healthy People partnership began in 2011, with the goal of increasing the uptake of Healthy People 2020 at the local level. In 2020, NACCHO celebrated the launch of Healthy People 2030 and developed the resource Take Action with Healthy People 2030 to help LHDs begin their work with the updated framework, including a description of the updated objectives and access to evidence-based resources to apply the social determinants of health.

### Adaptive Leadership Continues to Strengthen Public Health Practice

NACCHO completed a formal impact assessment of all offerings since 2014 and a three-year comparative evaluation for the eLearning course. Results will inform the evolution of NACCHO's Adaptive Leadership programs and provide considerations for future offerings. Key findings highlighted the utility and applicability of the Adaptive Leadership trainings, both virtual and eLearning. Nearly 9 in 10 respondents (n=159) gained new knowledge, skills, or tools from participating in an Adaptive Leadership training and of those respondents, a significant majority (77%) used what they learned to improve their work.

## Public Health Law and Policy

The Public Health Law and Policy Team has been active in supporting health departments as they respond to the health and safety needs of our nation's local communities. In partnership with Nashville Metro Health Department Livability Collaborative and using metrics based on the Seven Strategies for Implementing HiAP, NACCHO's Public Health Law and Policy team developed and presented a webinar on a tool for LHDs to evaluate their HiAP initiatives and help build an evidence base for HiAP practice.

In addition, the team also completed the development of a quick-start policy development guide in cooperation with the CDC and four local communities, the release of which is expected in 2022. The team has also been active in supporting NACCHO's response to the COVID-19 pandemic by providing support to NACCHO members on topics such as contact tracing and testing, isolation and quarantine, the treatment of health information, vaccine administration, and more.

“

While supporting Public Health Reaccreditation for our department, we used several NACCHO resources, including the Organizational Culture of Quality Self-Assessment Tool. As a small LPHA, these resources and opportunities offered through NACCHO are invaluable. — Katie Plumb, Deputy Director, Crook County Health Department

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# Public Health Preparedness



## Helping Local Health Departments Prepare for the Next Public Health Emergency

The criteria for Project Public Health Ready (PPHR), a training and recognition program that assesses LHD capability to plan for, respond to, and recover from public health emergencies, was updated and released in September 2019. In 2020, NACCHO recognized 26 LHDs from eight states for demonstrating excellent public health preparedness. These LHDs from Florida, Louisiana, Michigan, Missouri, Tennessee, Texas, Utah, and Virginia now have a written comprehensive all-hazards response plan that aligns with the highest national and federal standards.

## Building the Capacity of Medical Reserve Corps Units

NACCHO conducted its first virtual Medical Reserve Corps (MRC) Leadership Summit in August in conjunction with the Preparedness Summit. The meeting hosted 225 registered participants and 160 received Preparedness Summit registration scholarships. The MRC Leadership Summit included a half-day main session with two interactive breakout sessions, a social networking session, four live learning sessions conducted during the Preparedness Summit, and a live closing session. Additionally, with the support of the Office of the Assistant Secretary for Preparedness and Response, NACCHO awarded \$1.1 million to 202 MRC units to build their operational response readiness.

## Radiation Emergency Exercise Resource Guide

In July 2019, the *Radiation Emergency Exercise Resource Guide* was published through the NACCHO bookstore and Radiation Toolbox. This resource guide combines the knowledge and ideas from the Radiation Workgroup into a brief, quick-access document that provides valuable direct links and resources to help LHDs and emergency managers plan and enhance radiation preparedness exercises.



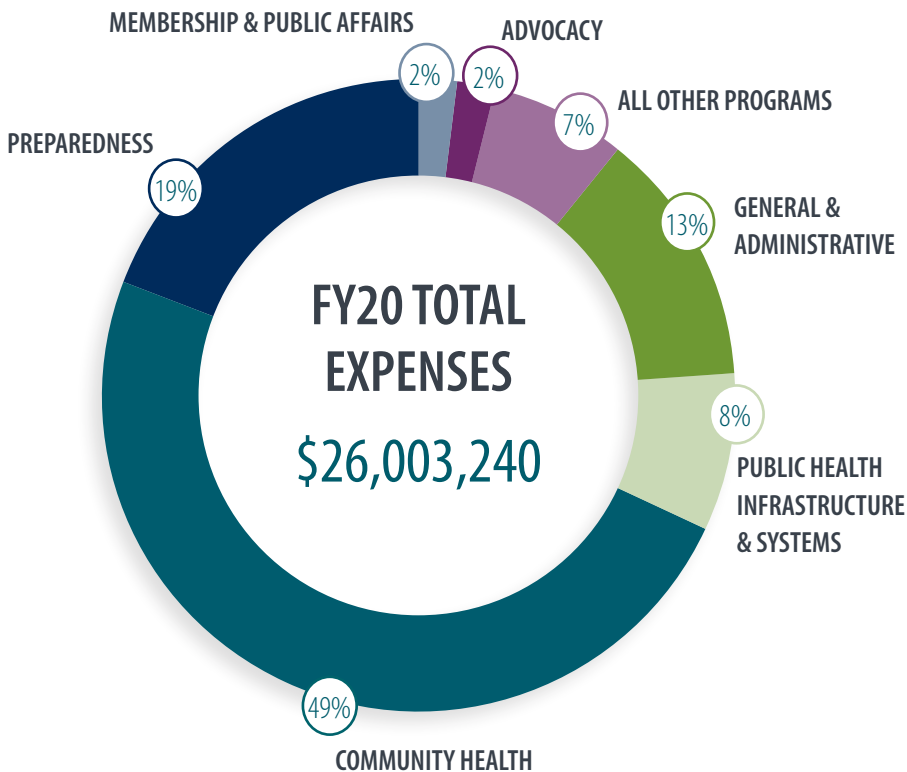
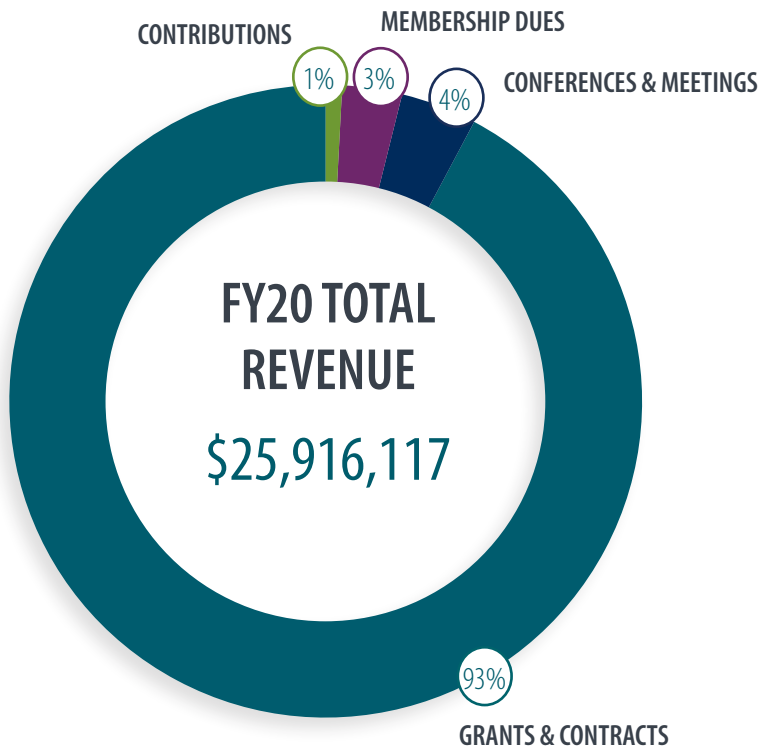
I have had the honor of serving on NACCHO's MRC Workgroup, participated in a pilot project with NACCHO, and was selected to review Public Health Ready applications...

As a new MRC Coordinator 13 years ago, I learned so much at my first NACCHO conference. That information helped me to build the local MRC unit to be able to respond to the pandemic we are now experiencing. After the conference, I applied for and was accepted to work on the MRC workgroup and participated in subcommittees. That work gave me even more inspiration and ideas to grow the unit and provide training.

— Therese Quinn, Emergency Management Specialist, Snohomish Health District



# Financial Report



## Funders

### FEDERAL

Centers for Disease Control and Prevention  
 Food and Drug Administration  
 Health Resources and Services Administration  
 Office of the Assistant Secretary for Preparedness and Response  
 Office of Justice Program—Office for Civil Rights

### STATE

Virginia Department of Health

### PRIVATE

Association of Maternal & Child Health Programs  
 de Beaumont Foundation  
 Eagle Medical Services  
 Fletcher Group Inc.  
 Fund for Public Health in New York  
 HCM Strategists  
 Health Research & Education Trust  
 ICF Macro  
 National Alliance of State and Territorial AIDS Directors  
 National Foundation for the Centers for Disease Control and Prevention  
 National Institute for Children's Health Equity, Inc.  
 National Opinion Research Center  
 Patient-Centered Outcomes Research Institute  
 RAND Corporation  
 Robert Wood Johnson Foundation  
 The Trust for Public Land

### UNIVERSITIES

Harvard University  
 University of Alabama  
 University of North Carolina  
 Washington University  
 Michigan State University



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The mission of the National Association of County and City Health Officials (NACCHO) is to improve the health of communities by strengthening and advocating for local health departments.

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