March 19, 2015
Leadership Forum
Welcome and Agenda Review
Leadership Forum Process: Revised Flow

Meeting 3:
HOW: Engage and Plan

Reach agreement on measurable goals for each initiative
Develop criteria for a community health dashboard
Define Collective Impact on Health commitment and accountabilities

Review polling and scenarios to identify common themes
Translate themes into a shared vision
Reach consensus on Guiding Principles and Action Areas
Commitment and accountability
<table>
<thead>
<tr>
<th>Time</th>
<th>Session</th>
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<tbody>
<tr>
<td>8:30-8:40</td>
<td>Welcome and Review of Purpose</td>
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<tr>
<td>8:40-8:50</td>
<td>Model Outcomes</td>
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<tr>
<td>8:50-9:15</td>
<td>Our Collective Vision</td>
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<tr>
<td>9:45-10:00</td>
<td>Break</td>
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<tr>
<td>10:00-10:50</td>
<td>Creating Alignment: Table Exercise and Report Out</td>
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<tr>
<td>10:50-11:15</td>
<td>Next Phase of Work</td>
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<tr>
<td>11:15-11:30</td>
<td>Meeting Wrap-Up</td>
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</table>
Our 7-county region loses $2.5 billion every year in lost workforce production due to poor health.

20% of local deaths in 2013 were attributable to the gap between the rich and the poor.

The Cincinnati region ranks in the bottom 25% for overall health nationally.
Health Care Costs Continue to Rise

And overall health is not improving
2013 State of American Well-Being; [Gallup - Healthways Well-Being Index](#)

Our MSA is 142 of 189:
Community Well-Being

KENTUCKY 49th

OHIO 42nd

Employers individually have little impact on the overall cost of health to the community.

Health System focus on delivery system reform and efficiency but not community health goal.
What’s the Triple Aim, Again?

1. Improved Patient Experience
2. Reduced Overall Cost
3. Improved Population Health
Where Did We Begin: Bold Goals For Our Region

- 85% of children will be prepared for kindergarten
- 85% of youth will graduate from high school
- 45% of adults will have an associate's degree or higher
- 90% of the labor force will be gainfully employed
- 70% of the community will report having excellent or very good health
- 95% of the community will have a usual and appropriate place to go for medical care

The year the Bold Goals were created: 2011

Target year for the Bold Goals to be achieved: 2020

Today: 52% Today: 82%
The Value of the ReThink Model

• **Shared Understanding of**
  – Possible initiatives
  – Outcomes over time
  – Cost of effort
The Value of The ReThink Model

• Shared Understanding of
  – Impact on the Triple Aim
Collective Impact Goal

Arrive at a Small Number of Actionable Initiatives That in Combination Have the Power to Achieve the Triple Aim
Review of Progress Since the November 3 Leadership Forum
Jennifer Chubinski
Takeaways from Survey: Confidence Questions

- Felt the effort to balance the Triple Aim is genuine: 96%
- Felt we have a good foundation in place: 94%
- Felt there is room to better deploy our current resources: 92%
- Felt we already have consensus on key initiatives: 86%
- Answered “Somewhat Optimistic” or “Very Optimistic” to all questions: 79%
# Favored Scenarios from Post-Session Voting

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<tr>
<th>Scenario #</th>
<th>Cost change from baseline</th>
<th>Deaths change from baseline</th>
<th>Sufficiency of Care change from baseline</th>
<th>Inequity change from baseline</th>
<th>Workforce Productivity change from baseline</th>
<th>Program Spending in billions</th>
<th>Net Cost Savings (all healthcare costs in baseline and all healthcare and program costs for scenario in billions)</th>
<th>Productivity Increase in billions</th>
<th>Contingent Global Payment - Medicare/Medicaid/Commercial</th>
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<th>x 20 20 x x x (starter scenario)</th>
<th>Cost</th>
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- **Best**
- **Worst**
- **Most spending**

**D** = Disadvantaged Populations Only

**Note:** Far right column showing changes in assumptions on contingent global payment

Any number in columns A-N = % implementation of initiative
The story of our top scenarios...

- **Unanimous**
  - Pathways (income and education)
  - Healthy Behaviors
  - Care Coordination w/technology updates
  - Medical Homes
  - Payment Reform (CGP)
Steering Committee Examination...

- Addressing Equity
- Mental Health
Exploring Mental Health

Untreated mental illness fraction

- Baseline
- No Mental
- Mental Disadv Only
- Combined Favorite (1, 6, 11)

Time (2005-2040)
Takeaways from Survey: Challenge Questions

- **FINANCING**: 96% were concerned about financing initiatives.
- **ACTION**: 90% were concerned about turning initiatives into action plans.
- **INITIATIVES**: 78% were concerned about too many initiatives.
- **PRIORITIES**: 76% were concerned that important issues will not get attention.
Steering Committee Conclusions

Big Ideas:

Four main action areas are needed:

1. Pathways
2. Healthy Behaviors
3. Care Delivery Bundle (PCMH, Efficiency, Coordination)
4. Payment and Financing
Our Collective Vision
Dr. Lynne Saddler
Collective Vision - Pathways

Improving health is tightly linked to Improvement in Education and Reduction of Poverty

Collective Impact efforts to improve these areas are already active

Good News: There is an effort beginning to coordinate the different Collective Impact backbones.
Collective Vision - Healthy Behaviors

We cannot improve health without addressing behaviors

Diet and Nutrition
Active Living
Smoking
Addiction
Self Care/Chronically Ill

Good News: There are some programs already in process in our community. There is room to coordinate and add resources.
Collective Vision - Care Delivery

Improvements in care delivery will produce better outcomes, particularly for the chronically ill.

**Patient Centered Medical Homes (PCMH)**

**Primary Care Efficiency**

**Care Coordination**

**Good News:**

Good work is already underway in this area that we can work to scale and spread.
Collective Vision - Payment & Financing

All scenarios contemplated Contingent Global Payment increasing to 50% or more

**How should we leverage current activity? Can we reinvest savings/other financing options?**

**Good News:**
Government and market forces are moving in this direction. Our influence may be best used to help align the application to our goals.
Collective Vision - Mental Health & Equity

These will be our most complex issues

Good News:
The Steering Committee is committed to these issues...
Steering Committee Conclusions

Big Ideas:

Our community’s definition of health will include both mental and physical health.
Steering Committee Conclusions

Big Ideas:

Action areas will have to include special strategies that address the needs of vulnerable populations